TUBURA Innovation:

Maize and Banana Projects, from

Research to Roll-Out

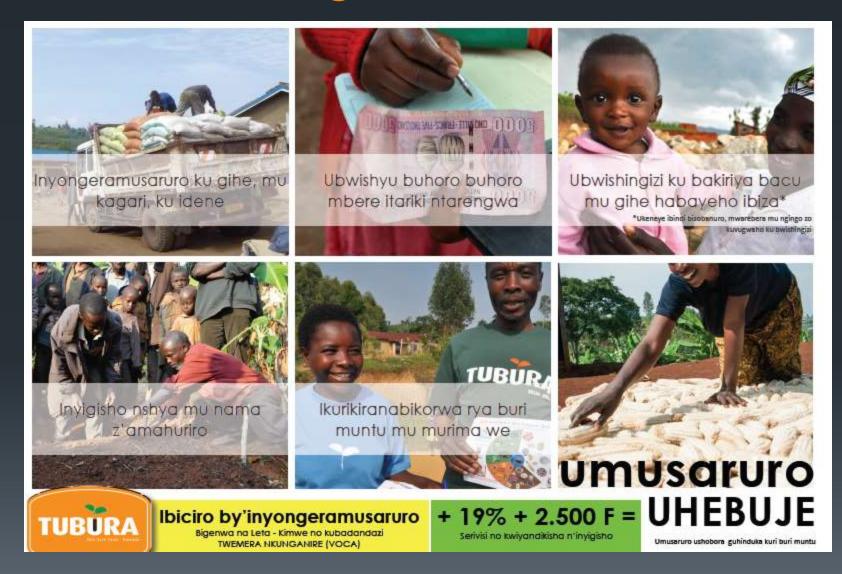




TUBURA Rwanda Basic Information:

- Supply inputs (DAP, Urea, NPK 17, lime) and other products (Sun King Pro solar lamps) to small farmers on credit
- Also provide direct delivery, extension trainings and visits, weather-indexed insurance.
- In Rwanda since 2007
- Work in 13 districts in Rwanda
- About 85,000 direct clients in the 2015A season
- Have a network of about 550 Field Officers based in cells throughout the country.

TUBURA Program



TUBURA Products:



Steps in the Introduction of a new TUBURA Product

- 1. Identify many promising potential products
- 2. Test products on station or in small farmer trials
- 3. Test products in larger farmer trials
- 4. Do pilot sales trials, test potential adoption
- 5. Look at data, discuss impact, make a decision
- 6. Work out contracts with suppliers
- 7. Market products to clients, take orders
- 8. Organize all logistics and storage
- Distribute products to farmers, do training at the same time
- 10. Follow-up on customer satisfaction and success of products



Product Highlight 1:

Tissue Culture FHIA 17 Banana Plants

Banana trials





Banana trials





Trials Results: Tubura Station Trial in Nyamasheke

| Variety | Harvests/ mat | Bunch weight (kg) | Price/ bunch (FRw) | Days planting to first harvest | Tons/ ha | Revenue/mat/year (sold green) |
|---------|------------------|-------------------------|--------------------------|--------------------------------|-------------|----------------------------------|
| FHIA 17 | 1.71 | 52.1 | 3,400 | 672.5 | 66.3 | 2,702 |
| FHIA 25 | 1.75 | 37.0 | 2,336 | 666.5 | 47.7 | 1,881 |
| ICYERWA | 2.98 | 16.5 | 1,079 | 582.5 | 32.8 | 1,339 |
| INJAGI | 2.69 | 18.4 | 1,292 | 582.5 | 32.9 | 1,443 |
| LOCAL | 2.36 | 15.8 | 1,122 | 643.8 | 26.8 | 1,186 |

Trial Results: Basic Impact

| | FHIA 17 | Poyo (local) |
|---------------------------------|------------|--------------|
| Kg/are/year | 557 | 320 |
| Revenue/are/year after maturity | 92,000 FRw | 68,000 FRw |

| | FHIA 25 | Mazizi (local) |
|---------------------------------|------------|----------------|
| Kg/are/year | 526 | 188 |
| Revenue/are/year after maturity | 30,000 FRw | 11,000 FRw |

| | Injagi | Other cooking varieties |
|---------------------------------|------------|-------------------------|
| Kg/are/year | 255 | 125 |
| Revenue/are/year after maturity | 29,000 FRw | 12,000 FRw |

Trial Results: Basic Impact

| | FHIA 17 | FHIA 25 | Injagi |
|---|---------|---------|--------|
| Revenue/are/year diff. from control | 20,000 | 14,000 | 17,000 |
| Cost/are | 9,600 | 9,600 | 9,600 |
| Cumulative profit diff. are/first 5 years | 90,400 | 60,400 | 58,400 |
| Profit/adopter of 5 pack/first 5 years | 28,250 | 18,875 | 18,250 |
| ROI/first 5 years | 942% | 629% | 608% |
| Adoption rate (5 packs) | 23% | 15% | 9% |
| Profit/all clients/ first 5 years | 6,500 | 2,800 | 1,640 |

Impact Estimates: FHIA 17

Nominal value, 15% adoption

| Profit/5- pack adopter | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | TOTAL/ 1 st 5 years | TOTAL/ all clients |
|------------------------------|--------|--------|--------|--------|--------|-----------------------------------|--------------------------|
| No out- planting | -3,000 | 3,000 | 7,500 | 7,500 | 7,500 | 22,500 | 3,375 |
| With out- planting | -3,000 | 3,000 | 10,500 | 18,000 | 22,500 | 51,000 | 7,650 |

Present-day value (25% discount rate), 15% adoption

| Profit/5- pack adopter | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | TOTAL/ 1 st 5 years | TOTAL/ all clients |
|------------------------------|--------|--------|--------|--------|--------|-----------------------------------|--------------------------|
| No out- planting | -2400 | 1,920 | 3,840 | 3,072 | 2,458 | 8,890 | 1,334 |
| With out- planting | -2400 | 1,920 | 5,376 | 7,373 | 7,373 | 19,642 | 2,946 |

Marketing to clients

Banana Tissue Culture Plants

Fresh. Cooked. Beer. All in one bigger banana!

Variety: FHIA 17

- ✓ Can be cooked like Injagi, eaten sweet like Poyo, or processed into juice and beer
- √ Harvest over 40 kg per bunch!
- √ 1,000 Frw or more additional profit per bunch
- ✓ Resistant to some diseases: fusarium and sigotoka. NOT resistant to Kiribiranya.
- √ Plants from the lab; guaranteed disease-free at planting
- ✓ Sold in unit of 5





Banana Tissue Culture Production





Banana Tissue Culture Production





Banana Logistics and Storage





Banana Logistics and Storage





Banana distribution





Banana distribution outcomes

- 7,096 clients received bananas
- 35,480 banana plants distributed to clients
- Drop rate of 24%. Many dropped clients had also dropped fertilizer, decided buying bananas alone was not worth it.
- Banana planting training was done in 97% of cells.
- 78% of clients stayed for the training.
- 83% of clients prepared their holes in advance.
- 10,000 additional banana plants were given for free for demonstration parcels

Product Highlight 2:

Hybrid Maize Seed

Maize trials





Maize trials





Maize trials: MLND identified





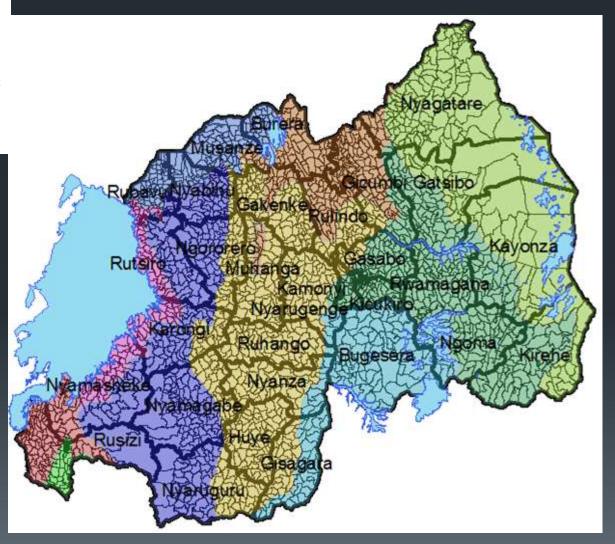
Trial Results

| All varieties Overview | | erview | | Results | | | | | |
|-----------------------------------|--------------------|---|--------------------|-------------|-------------------|--------------------|-----------------|---------------------|------------|
| Variation (Control in blue) | Sample (# reps) | District(s) | Days to Harvest | % Preferred | Yield (Kg/are) | Yield: % Change | Profit / Are | Profit: % change | Next Step |
| ZM 607 | 100 | BUG, GAB, GAT, GIS, HUY, NYM, RSZ, RUT | 136 | 23% | 43 | | 8,639 | | Sell (OPV) |
| PAN 53 | 4 | HUY | 129 | 25% | 67.2 | 56% | 13,745 | 59% | Test again |
| SC 637 | 21 | GAT, KRG, RSZ, RUT | 152 | 81% | 67.2 | 56% | 13,428 | -4% | Roll out |
| PAN 4M-21 | 61 | BUG, GAT, GIS, HUY, KRG, NYM | 125 | 44% | 61.7 | 43% | 12,443 | -11% | Roll out |
| PAN 7M-89 | 24 | HUY, KRG, RSZ | 147 | 8% | 59 | 37% | 11,798 | -7% | Test again |
| WH 403 | 26 | BUG, GAT, HUY, NYM, RUT | 128 | 23% | 58.3 | 36% | 12,239 | 5% | Test again |
| SC 791 | 16 | GAB, RUT | 160 | 6% | 56.5 | 31% | 10,795 | -17% | Test again |
| SC 513 | 17 | GAT, KRG, RSZ, RUT | 148 | 12% | 56.3 | 31% | 10,476 | -4% | Test again |
| SC 403 | 44 | BUG, GAT, GIS, HUY | 121 | 25% | 52.3 | 22% | 9,941 | -6% | Roll out |
| H 629 | 36 | KRG, NYM, RSZ | 150 | 39% | 51.8 | 20% | 10,680 | 9% | Test again |
| PAN 63 | 16 | HUY, KRG | 149 | 56% | 49.3 | 15% | 9,502 | -14% | Roll out |
| M101 | 53 | GAB, GAT, GIS, NYM | 133 | 30% | 47.9 | 11% | 9,769 | 3% | Sell (OPV) |
| Pan 691 | 22 | GAB, RUT | 159 | 59% | 47.3 | 10% | 9,170 | -7% | Roll out |
| Pan 67 | 16 | BUG, KRG | 144 | 25% | 43.5 | 1% | 8,129 | -12% | Test again |
| H071 | 34 | GAB, HUY, RSZ, RUT | 157 | 29% | 38.9 | -10% | 7,645 | -6% | Test again |
| PAN 683 | 26 | GAB, HUY, NYM, RSZ | 154 | 35% | 37.3 | -13% | 6,683 | -11% | Test again |
| M 103 | 41 | BUG, GAT, GIS, HUY | 120 | 5% | 34.3 | -20% | 6,560 | -1% | Test again |
| Pool 9A | 16 | GAB, RSZ | 160 | 38% | 32 | -26% | 6,014 | -6% | Sell (OPV) |

Variety Choice

Rwanda Agroecological Zones

- I arrière pays de Cyangugu
- Ia Plaine de Bugarama
- la crête Zaïre-Nil
- le Mayaga et Bugesera périphériques
- le Plateau Central
- le bord du lac Kivu
- les crêtes et plateaux bordant les savanes de l'Est
- les cônes et hautes plaines volcaniques
- les hautes terres de Burebuka
- les savanes de l'Est et du Bugesera Central



Trial Results: Difference by Ag Zone

| Experiment | Variation (Control in blue) | Sample (# reps) | % Preferred | Yield (Kg/are) | Yield: % Change | Confidence (yield) | Profit / Are | Profit: % change | Confidence (profit) |
|-------------------|--------------------------------|--------------------|----------------|-------------------|--------------------|-----------------------|-----------------|---------------------|------------------------|
| | ZM 607 | 13 | 69% | 55.8 | | | 11,652 | | |
| Kanyangese, | M 103 | 13 | 0% | 39.5 | -29% | 99% | 7,791 | -33% | 99% |
| GAT | M101 | 24 | 21% | 57.1 | 2% | losigo. | 11,929 | 2% | losigo. |
| Alt 1400- 1500 | PAN 4M-21 | 12 | 67% | 72.1 | 29% | 99% | 14,884 | 28% | 99% |
| | SC 403 | 12 | 8% | 59.6 | 7% | losigo. | 11,649 | 0% | losigo. |
| EAST | SC 513 | 1 | 100% | 95.3 | 71% | losigo. | 19,669 | 69% | losigo. |
| | WH 403 | 7 | 29% | 63.5 | 14% | losigo. | 13,454 | 15% | 96% |

| | ZM 607 | 12 | 0% | 55.1 | | | 11,500 | | |
|------------------|---------|----|-----|------|-----|---------|--------|------|---------|
| Nyakarera, | H071 | 12 | 8% | 51.8 | -6% | Insign. | 10,698 | -7% | Insign. |
| RUT Alt 1900- | Pan 691 | 12 | 92% | 71.5 | 30% | 99% | 14,899 | 30% | 99% |
| 2000 | SC 513 | 12 | 0% | 55.7 | 1% | Insign. | 10,338 | -10% | Insign. |
| CONGO- | SC 637 | 12 | 92% | 69.4 | 26% | 99% | 13,963 | 21% | 99% |
| NILE | SC 719 | 12 | 0% | 60.1 | 9% | Insign. | 11,640 | 1% | 95% |
| | WH403 | 6 | 0% | 60.9 | 11% | Insign. | 12,829 | 12% | Insign. |

Variety Choice

| District | Altitude | Hybrid | OPV |
|------------|----------|----------|---------|
| Bugarama | Low | PAN4M21 | ZM 607 |
| Bugarama | Mid | PAN4M21 | ZM 607 |
| Huye | Mid | PAN 53 | ZM 607 |
| Huye | High | PAN 53 | ZM 607 |
| Nyamagabe | High | PAN 691 | Pool 9a |
| Nyaruguru | High | PAN 691 | Pool 9a |
| Gisagara | Mid | PAN 53 | ZM 607 |
| Karongi | Mid | SC 637 | ZM 607 |
| Karongi | High | PAN 691 | Pool 9a |
| Mugonero | Mid | SC 637 | ZM 607 |
| Mugonero | High | PAN 691 | Pool 9a |
| Nyamasheke | Mid | SC 637 | ZM 607 |
| Nyamasheke | High | PAN 691 | Pool 9a |
| Rusizi | Mid | SC 637 | ZM 607 |
| Rusizi | High | SC 637 | ZM 607 |
| Rutsiro | Mid | SC 637 | ZM 607 |
| Rutsiro | High | PAN 691 | Pool 9a |
| Nyanza | Mid | PAN 53 | ZM 607 |
| East | Mid | PAN 4M21 | ZM 607 |

Impact Estimates

| Impact of Hybrid Maize Seed, One Season | | | | | | | |
|---|----------------------|------------------|--|--|--|--|--|
| | OPV Varieties | Hybrid Varieties | | | | | |
| Average Production | 39 kg/are | 56 kg/are | | | | | |
| Revenue per season | 9,200 FRw/are | 13,200 FRw | | | | | |
| Profit | 8,950 FRw/are | 12,250 FRw/are | | | | | |
| Difference per are | | +3,300 | | | | | |
| Difference per 2 kg bag (5 ares) | | +16,500 | | | | | |
| Impact (%) | | 590% | | | | | |

Marketing to clients

Maize Seed

Better seed for a better harvest

Open Pollinated Varieties (OPV)

- Seed can be saved for 1-3 seasons
- Familiar government varieties (ZM 607, Pool 9A)
- Sold in 2 kg packages

Hybrid Varieties

- Yields and average of 15 kg /are more than OPVs
- Better to purchase seed every season as the yield will decline if saved.

Sold in 2 kg packages

No longer free in 15A. Voucher Program to be determined by MINAGRI.





Maize seed sourcing







Maize seed sourcing







Maize seed distribution







Maize distribution outcomes

- 29,200 farmers purchased maize seed directly from TUBURA
- 61 tons of hybrid seed sold directly to farmers
- 29 tons hybrid sold to agrodealers
- 21 tons OPV seed sold directly to farmers
- 85 tons OPV seed sold to agrodealers
- Adoption about 34% of final season clients
- Adoption lower than expected, probably because first year not free and late government communication

New hybrid maize in farmer fields



Key lessons learned

- Adoption for both maize and bananas was much lower than expected based on farmer need and stated interest in a survey
- But adoption might increase in the future, as we saw when we introduced Solar lamps in the past. Farmers need time to see if the product is good or not.
- It is better to personalize products as much as possible, based on regional needs. Micro-level research is very important.
- It is important to listen to the farmers' ideas to better understand how to serve them
- Follow-up is very important! Checking on good planting practices, germination and plant survival.